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IBM CORP. (WIP) c/o WALDER INTELLEC 17330 PRESTON ROAD SUITE 100B	TUAL PROPERTY LAW.	P.C APR 2	9 2009 p	Cer I hereby certify that the States Postal Service vaddressed to the Mai transmitted to the USP	rtificate of Mailing or Transus Fee(s) Transmittal is being with sufficient postage for fill Stop ISSUE FEE address TO (571) 273-2885, on the control of the	smission Ig deposited with the United ret class mail in an envelope above, or being facsimile late indicated below.
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APPLICATION NO.). FILING DATE		FIRST NAMED INVENTOR		ATTORNEY DOCKET NO	CONFIRMATION NO
10/660,012	09/11/2003	John Arthu		ketts	AUS920030678US1 5895	
TITLE OF INVENTION:						
SIMULATION OF BUSI	NESS TRANSFORMATIC	ON OUTSOURCII	NG			
APPLN TYPE	SMALL ENTITY	SMALL ENTITY ISSUE FEE		PUBLICATION FEE	TOTAL FEE(S) DUE	DATE DUE
nonprovisional	NO	\$1510		\$300 84/38	\$1810 1/2009 MAHMED2 00000	05/06/2009 1862 990457 1866881
EXAMINER		ART UNIT		CLASS-SUBCLASS	1501	
JARRETT, SCOTT L		3624		705-008000 02 FC	#1501 1510.00 :1504 300.00	
1. Change of correspondence CFR 1.363).	e address or indication of "F	ee Address" (37		n the patent front page, li	St	
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"Fee Address" indication (or "Fee Address" Indication form PTO/SB/47; Rev 03-02 or more recent) attached. Use of a Customer Number is required.			(2) the name of a single firm (having as a member a registered attorney or agent) and the names of up to 2 registered patent attorneys or agents. It no name is listed, no name will be printed.			
3. ASSIGNEE NAME AND	RESIDENCE DATA TO B	E PRINTED ON T	HE PATENT (prin	or type)		
PLEASE NOTE: Unless recordation as set forth in	an assignee is identified be 37 CFR 3.11. Completion	clow, no assignee of this form is NO	data will appear on T a substitute for file	the patent. If an assign	nee is identified below, the	document has been filed for
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The Director of the USPTO in NOTE: The Issue Fee and Pointerest as shown by the reco	is requested to apply the Issuablication Fee (if required) values of the United States Pat	ue Fee and Publicate will not be accepted ent and Trademark	tion Fee (If any) or to I from anyone other Office.	o re-apply any previously than the applicant; a reg	y paid issue fee to the application or the application of the applicat	ation identified above. the assignee or other party in
Authorized Signature	Stephen & Le	I ald .		D. And	116 2000	
women		- N 1V		Date Apri	10,2009	

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